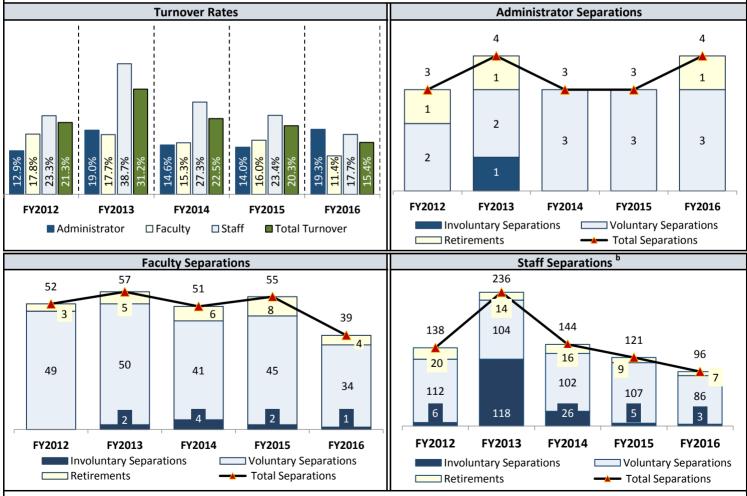
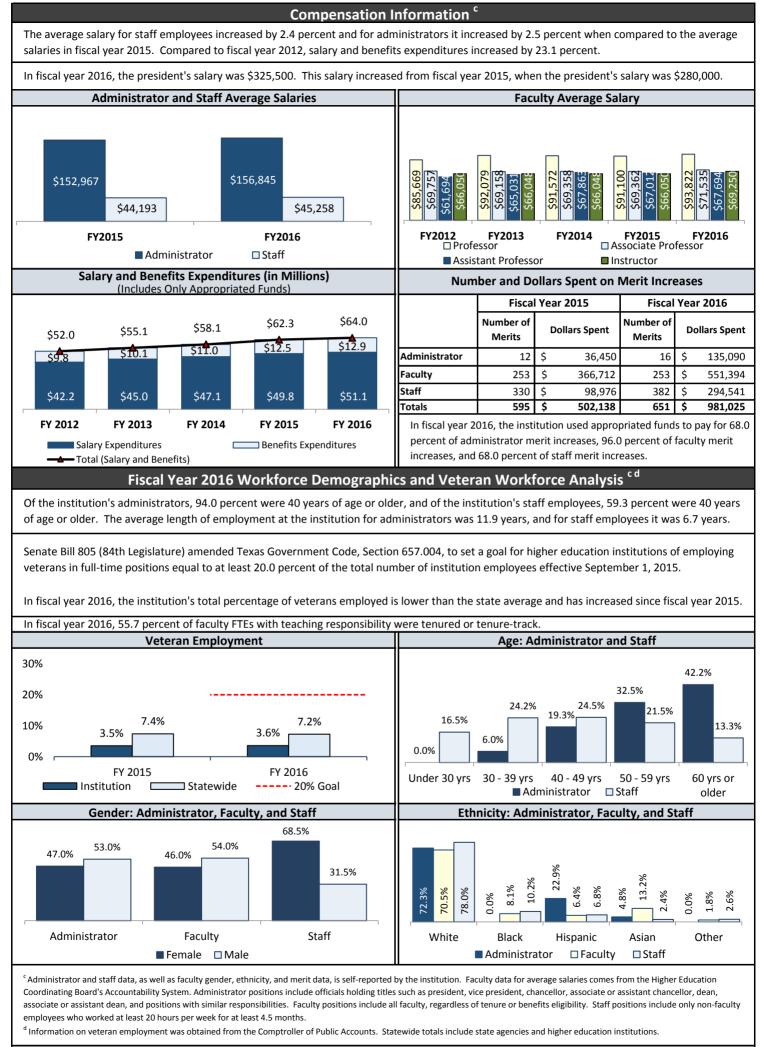


was 20.3 percent. The turnover rate in fiscal year 2016 for administrators (19.3 percent) was higher than in fiscal year 2015, turnover for faculty positions (11.4 percent) was lower than in fiscal year 2015, and turnover for staff positions (17.7 percent) was lower than in fiscal year 2015.



<sup>a</sup> Turnover information is self-reported by the institution. Administrator positions include officials holding titles such as president, vice president, chancellor, associate chancellor, assistant chancellor, dean, associate dean, assistant dean, and positions with similar responsibilities. Faculty positions include all faculty regardless of tenure or benefits eligibility. Staff positions include only non-faculty employees who worked at least 20 hours per week for at least 4.5 months.

<sup>b</sup> In fiscal year 2013, the institution outsourced certain functions such as building maintenance, landscaping, and custodial services. In fiscal year 2014, the institution outsourced its information technology function.



Source: State Auditor's Office